

NOTES TO THE ACCOUNTS

1 BASIS OF PREPARATION

The interim consolidated financial statements of Spirax-Sarco Engineering plc and its subsidiaries (the 'Group') have been prepared in accordance with the recognition and measurement criteria of International Financial Reporting Standards (IFRS) in issue that are endorsed, or are expected to be endorsed by the EU and effective (or available for early adoption) at 31st December 2005, the Group's first annual reporting date at which it is required to use adopted IFRS. Based on these IFRS the directors have made assumptions about the accounting policies expected to be applied when the first annual IFRS financial statements are prepared for the year ending 31st December 2005. In particular, the directors have assumed that IAS 19 (revised) issued by the International Accounting Standards Board (IASB) will be adopted by the EU in sufficient time that it will be available for use in the annual IFRS financial statements for the year ending 31st December 2005.

The adopted IFRS that will be effective (or available for early adoption) in the financial statements for the year ending 31st December 2005 are still subject to change and to additional interpretations and therefore cannot be determined with certainty. Accordingly, the accounting policies for the annual period will only be determined finally when the financial statements are prepared.

On 12th July 2005, the Group announced a restatement of its 2004 results under IFRS. This included details of the accounting policies applied in restating its financial statements and reconciliations from UK GAAP to IFRS at transition (1st January 2004) and for both the 2004 half year and full year. This announcement is available from the Company's web site at www.SpiraxSarcoEngineering.com or copies can be requested from the Company Secretary. Reconciliations of income statements, balance sheets and cash flows for the period 30th June 2004 and 31st December 2004 are set out on pages 11 to 16.

Under IFRS 1 'First-time adoption of IFRS' the Group is required to determine its IFRS accounting policies at 31st December 2005 and apply these retrospectively. However, the standard allows a number of exceptions to this general principle to assist companies as they change to report under IFRS. Detailed explanations of the areas where the Group has taken advantage of these exemptions are included in the 12th July 2005 IFRS restatement. One of these exemptions is that the Group has elected to adopt IAS 32 'Financial Instruments: Disclosure and Presentation' and IAS 39 'Financial Instruments: Recognition and Measurement' prospectively from 1st January 2005. Consequently, until 31st December 2004, the Group continued to hedge account under UK GAAP for forward exchange contracts. The effect of the implementation of IAS 32 and IAS 39 is shown in the Group Statement of Changes in Equity on page 5.

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, and income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The comparative figures for the year ended 31st December 2004 do not constitute statutory accounts within the meaning of section 240 of the Companies Act 1985. The consolidated statutory accounts for Spirax-Sarco Engineering plc in respect of the year ended 31st December 2004, which were presented under UK GAAP, have been reported on by the company's auditors and delivered to the registrar of companies. The report of the auditors was unqualified and did not contain statements under section 237 (2) or (3) of the Companies Act 1985. The interim financial statements for the six months ended 30th June 2005 were authorised for issue by the Board on 6th September 2005.

NOTES TO THE ACCOUNTS *(continued)*

2 SEGMENTAL REPORTING

| Primary segment | Six months to 30th June 2005 £000 | Six months to 30th June 2004 £000 | Year ended 31st December 2004 £000 | Six months to 30th June 2005 £000 | Six months to 30th June 2004 £000 | Year ended 31st December 2004 £000 |
|------------------------------|--|--|---|--|--|---|
| Analysis by operation | | | | | | |
| | | Revenue | | Profit from operations | | |
| UK & Republic of Ireland | 51,754 | 49,082 | 97,419 | 3,400 | 3,262 | 6,852 |
| Continental Europe | 77,503 | 74,190 | 149,334 | 10,045 | 9,675 | 19,523 |
| North America | 32,990 | 30,237 | 64,950 | 3,229 | 2,503 | 7,195 |
| Asia | 27,518 | 23,316 | 50,465 | 5,007 | 3,867 | 9,067 |
| Rest of the world | 20,775 | 17,251 | 36,482 | 3,350 | 2,781 | 5,319 |
| Intra-Group sales | (43,929) | (41,130) | (82,659) | - | - | - |
| | 166,611 | 152,946 | 315,991 | 25,031 | 22,088 | 47,956 |

| | Six months to 30th June 2005 £000 | Six months to 30th June 2004 £000 | Year ended 31st December 2004 £000 |
|--|--|--|---|
| Revenue by geographical location of customers | | | |
| UK & Republic of Ireland | 21,040 | 20,183 | 39,922 |
| Continental Europe | 62,356 | 60,532 | 121,164 |
| North America | 32,583 | 29,824 | 64,119 |
| Asia | 30,146 | 25,785 | 55,327 |
| Rest of the world | 20,486 | 16,622 | 35,459 |
| | 166,611 | 152,946 | 315,991 |

| Secondary segment | Six months to 30th June 2005 £000 | Six months to 30th June 2004 £000 | Year ended 31st December 2004 £000 |
|--------------------------------------|--|--|---|
| Revenue by business operation | | | |
| Spirax Sarco | 144,219 | 133,015 | 273,065 |
| Watson-Marlow Bredel | 22,392 | 19,931 | 42,926 |
| Group revenue | 166,611 | 152,946 | 315,991 |

3 NET FINANCING INCOME

| | Six months to 30th June 2005 £000 | Six months to 30th June 2004 £000 | Year ended 31st December 2004 £000 |
|---|--|--|---|
| Post-retirement benefits | | | |
| Expected return on pension scheme assets | 5,281 | 4,709 | 9,415 |
| Interest on pension scheme liabilities | (4,826) | (4,544) | (9,088) |
| | 455 | 165 | 327 |
| Bank interest receivable | 899 | 624 | 1,518 |
| Bank and other borrowing interest payable | (787) | (946) | (1,832) |
| | 112 | (322) | (314) |
| | 567 | (157) | 13 |

4 TAXATION

Taxation has been estimated at the rate expected to be incurred in the full year.

| | Six months to 30th June 2005 £000 | Six months to 30th June 2004 £000 | Year ended 31st December 2004 £000 |
|--------------------------------|--|--|---|
| United Kingdom corporation tax | 1,304 | 1,491 | 3,313 |
| Overseas taxation | 6,601 | 5,842 | 12,750 |
| Deferred taxation | 576 | 35 | 299 |
| Prior year adjustment | 7 | (53) | (100) |
| | 8,488 | 7,315 | 16,262 |

5 EARNINGS PER SHARE

| | Six months to 30th June 2005 £000 | Six months to 30th June 2004 £000 | Year ended 31st December 2004 £000 |
|--|--|--|---|
| Earnings | 17,392 | 14,748 | 32,314 |
| Weighted average shares in issue | 75,619,180 | 74,817,348 | 74,931,130 |
| Dilution | 638,139 | 566,612 | 781,558 |
| Diluted weighted average shares in issue | 76,257,319 | 75,383,960 | 75,712,688 |
| Basic earnings per share | 23.0p | 19.7p | 43.1p |
| Diluted earnings per share | 22.8p | 19.6p | 42.7p |

6 ANALYSIS OF CHANGES IN NET CASH

| | At 1st January 2005 £000 | Cash flow £000 | Exchange movement £000 | At 30th June 2005 £000 |
|---|--------------------------------|-------------------|------------------------------|------------------------------|
| Current portion of long term borrowings | (8,183) | | | (7,605) |
| Non-current portion of long term borrowings | (34,432) | | | (29,765) |
| Total long term borrowings | (42,615) | | | (37,370) |
| Comprising: | | | | |
| Borrowings | (41,768) | 3,917 | 1,104 | (36,747) |
| Finance Leases | (847) | 187 | 37 | (623) |
| | (42,615) | 4,104 | 1,141 | (37,370) |
| Cash and cash equivalents | 48,756 | (2,003) | 46 | 46,799 |
| Bank overdrafts | (4,842) | (2,801) | (310) | (7,953) |
| Net cash and cash equivalents | 43,914 | (4,804) | (264) | 38,846 |
| Net cash | 1,299 | (700) | 877 | 1,476 |

NOTES TO THE ACCOUNTS *(continued)*

7 CAPITAL EMPLOYED

An analysis of the components of capital employed is as follows:

| | 30th June 2005 £000 | 30th June 2004 £000 | 31st December 2004 £000 |
|-------------------------------|------------------------------------|---------------------------|-------------------------------|
| Property, plant and equipment | 84,306 | 79,740 | 83,514 |
| Prepayments | 356 | 365 | 345 |
| Inventories | 61,186 | 57,352 | 58,229 |
| Trade receivables | 78,978 | 72,234 | 76,021 |
| Other current assets | 10,376 | 9,892 | 8,388 |
| Trade and other payables | (44,157) | (38,075) | (43,429) |
| Current tax payable | (5,063) | (5,134) | (6,788) |
| Non-current tax payable | (60) | (74) | - |
| | 185,922 | 176,300 | 176,280 |

8 EXPLANATION OF TRANSITION TO IFRS

As described in note 1, the interim 2005 financial statements have been prepared in accordance with the recognition and measurement criteria of International Financial Reporting Standards (IFRS). On 12th July 2005, the Group announced a comprehensive restatement of its 2004 interim and full year results under IFRS, details of how to obtain copies of the announcement are outlined in note 1. Reconciliations of the Group's Income statements, Balance sheets and Cash flows showing the effects of both reformat and restatement between UK GAAP and IFRS for both interim and full year 2004 figures are set out on the following pages. The principle restatement changes from the transition to IFRS are described below along with the effects on the interim 2004 figures. The effects on the full year 2004 figures are detailed in the July announcement.

Change in minorities

Reassessing control in minority interests resulting in a change in the treatment of the Group's investments in India and Mexico on consolidation from subsidiary companies to associate companies. Although there is a reduction in interim 2004 sales of £4.8 million and in pre-tax profit of £0.9 million, there is no change in EPS or net assets attributable to shareholders.

Change in pensions

Recognising the deficit on defined benefit pension schemes on the balance sheet and the higher income statement charge for pensions under IAS 19. At 30th June 2004 £30.7 million of additional balance sheet net liabilities have been recognised and the income statement charge (before tax) increases by £0.3 million.

Other IFRS changes

Recording the cost of share options awarded to employees on a fair value basis. The interim 2004 income statement charge (before tax) increases by £0.1 million

Ceasing goodwill amortisation (subject to annual impairment testing). The interim 2004 income statement reflects the reversal of the £0.3 million charge under UK GAAP.

Not accruing a liability for dividends that have not been declared or approved at the balance sheet date. Shareholders funds increase by £4.7 million at 30th June 2004.

Capitalisation of the development element of R&D expenditure under certain circumstances. Net intangible assets increased by £2.4 million (before tax effects) at 30th June 2004. Changes to the income statement are immaterial.

Providing deferred tax on property revaluations. This results in the creation of a £1.8 million deferred tax liability at 30th June 2004.

REFORMAT AND RESTATEMENT OF GROUP INCOME STATEMENT

For the half year ended 30th June 2004

| UK GAAP | UK GAAP as previously reported £000 | Reformat | Restatement | IFRS | IFRS |
|-------------------------------|--|----------|----------------|---------------|--|
| | | £000 | £000 | £000 | |
| Turnover | 157,740 | | (4,794) | 152,946 | Revenue |
| Operating costs | (134,313) | | 3,455 | (130,858) | Operating costs |
| Operating profit | <u>23,427</u> | | <u>(1,339)</u> | <u>22,088</u> | Operating profit |
| | | (958) | (4,532) | (5,490) | Financial expenses |
| | | 654 | 4,679 | 5,333 | Financial income |
| Net interest payable | (304) | | <u>147</u> | <u>(157)</u> | Net financing costs |
| | | | 306 | 306 | Share of profit of associates |
| Profit before taxation | <u>23,123</u> | | <u>(886)</u> | <u>22,237</u> | Profit before taxation |
| Taxation | (7,887) | | 572 | (7,315) | Taxation |
| Profit after taxation | <u>15,236</u> | | <u>(314)</u> | <u>14,922</u> | Profit for the period |
| Minority interests - equity | (608) | 608 | | | |
| Attributable profit | <u>14,628</u> | (14,628) | | | |
| | | 14,628 | 120 | 14,748 | Attributable to: Equity holders of parent |
| | | 608 | (434) | 174 | Minority interest |
| | | | <u>(314)</u> | <u>14,922</u> | |
| Basic EPS | 19.6p | | 0.1p | 19.7p | Basic EPS |

NOTES TO THE ACCOUNTS *(continued)*

REFORMAT AND RESTATEMENT OF GROUP BALANCE SHEET

As at 30th June 2004

| UK GAAP | UK GAAP as previously reported £000 | Reformat £000 | Restatement £000 | IFRS £000 | IFRS |
|---|--|------------------|---------------------|--------------|---|
| | | | | | ASSETS |
| Fixed assets | | | | | Non-current assets |
| Tangible assets | 86,010 | | (6,270) | 79,740 | Property, plant and equipment |
| Intangible assets | 10,671 | | 337 | 11,008 | Goodwill |
| | | | 6,934 | 6,934 | Other intangible assets |
| | | | 365 | 365 | Prepayments |
| | | | 2,233 | 2,233 | Investment in associates |
| | | 4,323 | 14,140 | 18,463 | Deferred tax |
| | 96,681 | 4,323 | 17,739 | 118,743 | |
| Current assets | | | | | Current assets |
| Stocks | 58,868 | | (1,516) | 57,352 | Inventories |
| Debtors | 96,449 | (22,496) | (1,719) | 72,234 | Trade receivables |
| | | 18,173 | (8,281) | 9,892 | Other current assets |
| Cash deposits | 39,434 | (39,434) | | | |
| Cash at bank and in hand | 3,662 | 39,434 | (1,399) | 41,697 | Cash and cash equivalents |
| | 198,413 | (4,323) | (12,915) | 181,175 | |
| | | | 4,824 | 299,918 | Total assets |
| Creditors due within one year | | | | | EQUITY AND LIABILITIES |
| | 68,984 | (25,317) | (5,592) | 38,075 | Current liabilities |
| | | 13,529 | - | 13,529 | Trade and other payables |
| | | 6,527 | (6) | 6,521 | Bank overdrafts |
| | | 5,261 | (127) | 5,134 | Current portion of long term borrowings |
| | 68,984 | - | (5,725) | 63,259 | Current tax payable |
| Net current assets | 129,429 | (4,323) | (7,190) | 117,916 | Net current assets |
| Creditors due after one year | | | | | Non-current liabilities |
| | 36,112 | (426) | (23) | 35,663 | Long term borrowings |
| | | 74 | - | 74 | Tax payable |
| | | 6,898 | 2,294 | 9,192 | Deferred tax |
| Provisions for liabilities and charges | | | | | |
| | 17,871 | (7,345) | 36,315 | 46,841 | Post retirement benefits |
| | | 799 | - | 799 | Provisions |
| | 53,983 | - | 38,586 | 92,569 | |
| | | | 32,861 | 155,828 | Total liabilities |
| Net assets | 172,127 | | (28,037) | 144,090 | Net assets |
| Equity | | | | | Equity |
| Share capital | 18,725 | | | 18,725 | Share capital |
| Share premium account | 36,588 | | | 36,588 | Share premium account |
| Other reserves | 6,091 | | | 6,091 | Other reserves |
| Profit and loss account | 107,141 | | (25,079) | 82,062 | Retained earnings |
| | 168,545 | | (25,079) | 143,466 | |
| Minority interest | 3,582 | | (2,958) | 624 | Minority interest |
| Total equity | 172,127 | | (28,037) | 144,090 | Total equity |
| | | | 4,824 | 299,918 | Total equity and liabilities |

REFORMAT AND RESTATEMENT OF GROUP CASH FLOW

For the half year ended 30th June 2004

| UK GAAP | UK GAAP as previously reported £000 | Reformat £000 | Restatement £000 | IFRS £000 | IFRS |
|---|--|------------------|---------------------|---------------|---|
| | | | | | Cash flows from operating activities |
| Operating profit | 23,427 | (304) | (886) | 22,237 | Profit before taxation |
| Depreciation and amortisation | 6,371 | | (144) | 6,227 | Depreciation and amortisation |
| | | | (306) | (306) | Share of profit of associates |
| | | | 85 | 85 | Equity settled share plans |
| | | 304 | (147) | 157 | Net finance costs |
| | | | (1,398) | 28,400 | Operating profit before changes in working capital and provisions |
| Increase in debtors | (8,074) | | 1,177 | (6,897) | Increase in trade and other receivables |
| Decrease in stocks | 246 | | 254 | 500 | Decrease in inventories |
| | | (186) | (190) | (376) | Decrease in provisions and post retirement benefits |
| Increase in creditors and provisions | 4,268 | 186 | (64) | 4,390 | Increase in trade and other payables |
| Cash inflow from operating activities | 26,238 | - | (221) | 26,017 | Cash generated from operations |
| Interest received | 652 | (652) | | | |
| Interest paid | (955) | | 13 | (942) | Interest paid |
| Dividends paid to minority interests | (108) | 108 | | | |
| Taxation | (9,052) | | 277 | (8,775) | Income taxes paid |
| | | | 69 | 16,300 | Net cash from operating activities |
| | | | | | Cash flows from investing activities |
| Capital expenditure | | | 248 | (5,977) | Purchase of property, plant and equipment |
| Purchase of tangible fixed assets | (6,225) | | (3) | 322 | Proceeds from sales of equipment |
| Sales of tangible fixed assets | 325 | | (296) | (296) | Development expenditure capitalised |
| | | 652 | (30) | 622 | Interest received |
| Equity dividends paid | (10,552) | 10,552 | 24 | 24 | Dividends received |
| | | | (57) | (5,305) | Net cash used in investing activities |
| | | | | | Cash flows from financing activities |
| Financing | | | | 627 | Proceeds from issue of share capital |
| Issue of shares | 627 | | | (1,390) | Repayment of borrowings |
| Decrease in debt | (1,555) | 165 | (17) | (182) | Payment of finance lease liabilities |
| | | (165) | 25 | (10,635) | Dividends paid |
| | | (10,660) | | 8 | Net cash used in financing activities |
| | | | | | |
| Net decrease in cash in the period before investments in liquid resources | (605) | - | 20 | (585) | Net decrease in cash and cash equivalents |
| Current asset investments not included in cash | (1,917) | | | | |
| Decrease in cash in the period | (2,522) | | | | |

NOTES TO THE ACCOUNTS *(continued)*

REFORMAT AND RESTATEMENT OF GROUP INCOME STATEMENT

For the year ended 31st December 2004

| UK GAAP | UK GAAP as previously reported £000 | Reformat | Restatement | IFRS | IFRS |
|-------------------------------|--|----------|----------------|---------------|--|
| | | £000 | £000 | £000 | |
| Turnover | 325,833 | | (9,842) | 315,991 | Revenue |
| Operating costs | (274,733) | | 6,698 | (268,035) | Operating costs |
| Operating profit | <u>51,100</u> | | <u>(3,144)</u> | <u>47,956</u> | Operating profit |
| | | (1,848) | (9,072) | (10,920) | Financial expenses |
| | | 1,584 | 9,349 | 10,933 | Financial income |
| Net interest payable | (264) | | <u>277</u> | <u>13</u> | Net financing income |
| | | | 735 | 735 | Share of profit of associates |
| Profit before taxation | <u>50,836</u> | | <u>(2,132)</u> | <u>48,704</u> | Profit before taxation |
| Taxation | (17,154) | | 892 | (16,262) | Taxation |
| Profit after taxation | <u>33,682</u> | | <u>(1,240)</u> | <u>32,442</u> | Profit for the period |
| Minority interests - equity | (1,135) | 1,135 | | | |
| Attributable profit | <u>32,547</u> | (32,547) | | | |
| | | 32,547 | (233) | 32,314 | Attributable to: Equity holders of parent |
| | | 1,135 | (1,007) | 128 | Minority interest |
| | | | <u>(1,240)</u> | <u>32,442</u> | |
| Basic EPS | 43.4p | | -0.3p | 43.1p | Basic EPS |

REFORMAT AND RESTATEMENT OF GROUP BALANCE SHEET

As at 31st December 2004

| UK GAAP | UK GAAP as previously reported £000 | Reformat £000 | Restatement £000 | IFRS £000 | IFRS |
|---|--|------------------|---------------------|--------------|---|
| | | | | | ASSETS |
| Fixed assets | | | | | Non-current assets |
| Tangible assets | 89,094 | | (5,580) | 83,514 | Property, plant and equipment |
| Intangible assets | 11,713 | | 149 | 11,862 | Goodwill |
| | | | 6,988 | 6,988 | Other intangible assets |
| | | | 345 | 345 | Prepayments |
| | | | 2,494 | 2,494 | Investment in associates |
| | | 5,010 | 12,858 | 17,868 | Deferred tax |
| | 100,807 | 5,010 | 17,254 | 123,071 | |
| Current assets | | | | | Current assets |
| Stocks | 59,756 | | (1,527) | 58,229 | Inventories |
| Debtors | 100,576 | (22,150) | (2,405) | 76,021 | Trade receivables |
| | | 17,140 | (8,752) | 8,388 | Other current assets |
| Cash deposits | 45,500 | (45,500) | | | |
| Cash at bank and in hand | 4,886 | 45,500 | (1,630) | 48,756 | Cash and cash equivalents |
| | 210,718 | (5,010) | (14,314) | 191,394 | |
| | | | 2,940 | 314,465 | Total assets |
| Creditors due within one year | | | | | EQUITY AND LIABILITIES |
| | 75,948 | (19,964) | (12,555) | 43,429 | Current liabilities |
| | | 4,871 | (29) | 4,842 | Trade and other payables |
| | | 8,195 | (12) | 8,183 | Bank overdrafts |
| | | 6,898 | (110) | 6,788 | Current portion of long term borrowings |
| | 75,948 | - | (12,706) | 63,242 | Current tax payable |
| Net current assets | 134,770 | (5,010) | (1,608) | 128,152 | Net current assets |
| Creditors due after one year | | | | | Non-current liabilities |
| | 34,657 | (210) | (15) | 34,432 | Long term borrowings |
| | | 14 | (14) | - | Tax payable |
| | | 7,523 | 2,512 | 10,035 | Deferred tax |
| Provisions for liabilities and charges | | | | | |
| | 18,907 | (7,971) | 30,399 | 41,335 | Post retirement benefits |
| | | 644 | - | 644 | Provisions |
| | 53,564 | - | 32,882 | 86,446 | |
| | | | 20,176 | 149,688 | Total liabilities |
| Net assets | 182,013 | | (17,236) | 164,777 | Net assets |
| Equity | | | | | Equity |
| Share capital | 18,800 | | | 18,800 | Share capital |
| Share premium account | 38,024 | | | 38,024 | Share premium account |
| Other reserves | 6,139 | | | 6,139 | Other reserves |
| Profit and loss account | 115,078 | | (14,070) | 101,008 | Retained earnings |
| | 178,041 | | (14,070) | 163,971 | |
| Minority interest | 3,972 | | (3,166) | 806 | Minority interest |
| Total equity | 182,013 | | (17,236) | 164,777 | Total equity |
| | | | 2,940 | 314,465 | Total equity and liabilities |

NOTES TO THE ACCOUNTS *(continued)*

REFORMAT AND RESTATEMENT OF GROUP CASH FLOW

For the year ended 31st December 2004

| UK GAAP | UK GAAP as previously reported £000 | Reformat £000 | Restatement £000 | IFRS £000 | IFRS |
|---|--|------------------|---------------------|---------------|---|
| | | | | | Cash flows from operating activities |
| Operating profit | 51,100 | (264) | (2,132) | 48,704 | Profit before taxation |
| Depreciation and amortisation | 13,302 | | (272) | 13,030 | Depreciation and amortisation |
| | | | (735) | (735) | Share of profit of associates |
| | | | 357 | 357 | Equity settled share plans |
| | | 264 | (277) | (13) | Net finance income |
| | | | (3,059) | 61,343 | Operating profit before changes in working capital and provisions |
| Increase in debtors | (9,094) | | 2,219 | (6,875) | Increase in trade and other receivables |
| Decrease in stocks | 342 | | 277 | 619 | Decrease in inventories |
| | | 224 | (247) | (23) | Decrease in provisions and post retirement benefits |
| Increase in creditors and provisions | 7,562 | (224) | (199) | 7,139 | Increase in trade and other payables |
| Cash inflow from operating activities | 63,212 | - | (1,009) | 62,203 | Cash generated from operations |
| Interest received | 1,584 | (1,584) | | | |
| Interest paid | (1,846) | | 17 | (1,829) | Interest paid |
| Dividends paid to minority interests | (432) | 432 | | | |
| Taxation | (16,780) | | 709 | (16,071) | Income taxes paid |
| | | | (283) | 44,303 | Net cash from operating activities |
| | | | | | Cash flows from investing activities |
| Capital expenditure | | | | | Purchase from property, plant and equipment |
| Purchase of tangible fixed assets | (14,787) | | 392 | (14,395) | Proceeds of sales of equipment |
| Sales of tangible fixed assets | 653 | | (12) | 641 | Development expenditure capitalised |
| | | | (674) | (674) | Acquisition of subsidiaries |
| Acquisitions and disposals | (803) | | | (803) | Interest received |
| | | 1,584 | (67) | 1,517 | Dividends received |
| Equity dividends paid | (15,289) | 15,289 | 71 | 71 | |
| | | | (290) | (13,643) | Net cash used in investing activities |
| | | | | | Cash flows from financing activities |
| Financing | | | | | Proceeds from issue of share capital |
| Issue of shares | 2,138 | | | 2,138 | Repayment of borrowings |
| Decrease in debt | (2,677) | 347 | | (2,330) | Payment of finance lease liabilities |
| | | (347) | (13) | (360) | Dividends paid |
| | | (15,721) | 399 | (15,322) | |
| | | | 386 | (15,874) | Net cash used in financing activities |
| Net increase in cash in the period before investments in liquid resources | 14,973 | - | (187) | 14,786 | Net increase in cash and cash equivalents |
| Current asset investments not included in cash | (7,745) | | | | |
| Increase in cash in the period | 7,228 | | | | |