

# group cash flow statement

for the year ended 31st december 2004

## RECONCILIATION OF OPERATING PROFIT TO OPERATING CASH FLOW

	<i>notes</i>	<b>2004</b>	2003
		<b>£000</b>	£000
Operating profit		<b>51,100</b>	45,750
Depreciation and amortisation charges		<b>13,302</b>	13,824
Decrease in stocks		<b>342</b>	(2,558)
Increase in debtors		<b>(9,094)</b>	(1,677)
Increase in creditors and provisions		<b>7,562</b>	(1,913)
<b>Cash inflow from operating activities</b>		<b>63,212</b>	53,426

## GROUP CASH FLOW STATEMENT

Cash inflow from operating activities		<b>63,212</b>	53,426
Returns on investments and servicing of finance	29	<b>(694)</b>	(1,493)
Taxation		<b>(16,780)</b>	(16,269)
Capital expenditure	29	<b>(14,134)</b>	(11,912)
Acquisitions and disposals	29	<b>(803)</b>	(1,909)
Equity dividends paid		<b>(15,289)</b>	(14,517)
Cash inflow before use of liquid resources and financing		<b>15,512</b>	7,326
Management of liquid resources	29	<b>(7,745)</b>	(6,012)
		<b>7,767</b>	1,314
Financing - Issue of ordinary share capital	29	<b>2,138</b>	1,731
Decrease in debt	29	<b>(2,677)</b>	(8,759)
		<b>(539)</b>	(7,028)
<b>Increase in cash in the period</b>	30	<b>7,228</b>	(5,714)

## RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET CASH (Note 30)

Increase in cash in the period		<b>7,228</b>	(5,714)
Cash outflow from decrease in debt		<b>2,677</b>	8,759
Cash outflow from increase in liquid resources		<b>7,745</b>	6,012
Decrease in net debt resulting from cash flows		<b>17,650</b>	9,057
Translation difference		<b>(420)</b>	(748)
Decrease in net debt in the period		<b>17,230</b>	8,309
Net debt at 1st January		<b>(14,357)</b>	(22,666)
<b>Net cash/(debt) at 31st December</b>		<b>2,873</b>	(14,357)