

Group Cash Flow Statement

for the year ended 31st December 1999

RECONCILIATION OF OPERATING PROFIT TO OPERATING CASH FLOW

	<i>notes</i>	1999	1998
		£000	£000
Operating profit		42,721	32,283
Depreciation charges		10,571	10,498
Increase in stocks		(4,718)	1,020
Increase in debtors		(6,549)	580
Increase in creditors and provisions		84	(5,411)
Cash flow from operating activities		42,109	38,970

GROUP CASH FLOW STATEMENT

Cash flow from operating activities		42,109	38,970
Returns on investments and servicing of finance	<i>30</i>	(1,375)	(668)
Taxation		(10,583)	(13,664)
Capital expenditure	<i>30</i>	(14,382)	(16,392)
Acquisitions	<i>30</i>	(1,519)	(5,432)
Equity dividends paid		(13,523)	(8,797)
Cash inflow before use of liquid resources and financing		727	(5,983)
Management of liquid resources	<i>30</i>	12,772	360
		13,499	(5,623)
Financing - Issue of ordinary share capital	<i>30</i>	1,367	1,322
Share buy-back	<i>30</i>	(22,604)	(6,142)
Increase in debt	<i>30</i>	5,119	3,757
		(16,118)	(1,063)
Decrease in cash in the period	<i>31</i>	(2,619)	(6,686)

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT (Note 31)

Decrease in cash in the period		(2,619)	(6,686)
Cash inflow from increase in debt		(5,119)	(3,757)
Cash inflow from decrease in liquid resources		(12,772)	(360)
Change in net debt resulting from cash flows		(20,510)	(10,803)
Realised gain on gilt		-	18
Amortisation of loan expenses		(23)	(23)
Translation difference		1,828	(1,652)
Movement in net debt in the period		(18,705)	(12,460)
Net debt at 1st January 1999		(16,098)	(3,638)
Net debt at 31st December 1999	<i>31</i>	(34,803)	(16,098)